

ONESOURCE JOINT COMMITTEE

Subject heading:

One Source Strategy 2020-21

Progress Report for Q1

Report author and contact details: Simon Pollock, Executive Director,

One Source

Financial summary: Not applicable

SUMMARY

The One Source Strategy 2020-2023, originally published in February 2020, set out the priorities for one source over the following three years, and identified the five strategic priorities for the organisation. These priorities are delivered in a number of ways, through service planning, through projects and activities, and via BAU.

This report, and the presentation attached in Appendix 1, provides an update on progress over Q1 (April – June) 2021-22 and outlines the key actions that have contributed to delivering the one source strategy. This includes key activities from services, as well as updates on some of our major projects. The report also presents the road map for delivery of priorities over the course of 2021-22 and the focus for the coming months.

RECOMMENDATIONS

1. To note the one source strategy 2021-22 progress update for Q1 (April – June) presented in Appendix 1.

REPORT DETAIL

1. Background

1.1 Our one source strategy 2020-2023, which was presented to the Joint Committee on 7th February 2020 and publically launched to staff later that month, built on the achievements and lessons learnt as a partnership. It set out our vision and priorities for the future, and how we

would achieve them. It also outlined the strategic framework that will guide the way we work; the changes we will make to realise our potential as a business, and as individuals; and how we will be held to account.

- 1.2 The global pandemic put on hold the full progression of this plan in the original timescale envisioned, as one source focussed on supporting Newham and Havering to manage the pandemic and to provide critical support to the local communities.
- 1.3 In reviewing the strategy a year after its launch, we remained confident that the basics of the one source Strategy were solid, although a revised and updated plan and timetable for progressing the strategy was required. An update to the one source Strategy was therefore presented and agreed at Joint Committee on 30th April 2021. It was further agreed that quarterly updates on progress would be presented to the Committee going forward.

2. one source strategy 2021-22 progress update for Q1

2.1 The one source strategy 2021-22 progress update for Q1 outlines the key activities and actions that one source has undertaken in the previous three months that contribute to delivering the one source strategy and the five one source strategic priorities.



- 2.2 This progress report includes key activities from services, as well as updates on some of our major projects.
- 2.3 The report also presents a refreshed priority map for next two years (2021-23) and a revised road map for delivery of these priorities over the course of this year (2021-22), to ensure that the Joint Committee is sighted on the focus for the upcoming months.
- 2.4 Going forward it is recognised that these maps need to be dynamic rather than static to ensure that, as new priorities emerge, they can be folded into the one source programme. This also recognises the reality that activities may need to be reprioritised or deprioritised as time moves on and new and competing priorities appear. This will be done in consultation with the partner boroughs, and any new projects identified will be reported via the one source strategy update.

2.5 Progress with the one source strategy for the period of April– June 2021 is now attached at Appendix 1.

Legal implications and risks: Not applicable

Financial Implications and risks: Not applicable

HR Implications and risks: Not applicable

Appendices:

1. One Source Strategy 2021-22 progress - Q1